





United Mexican States

Population 126,014,024 inhabitants

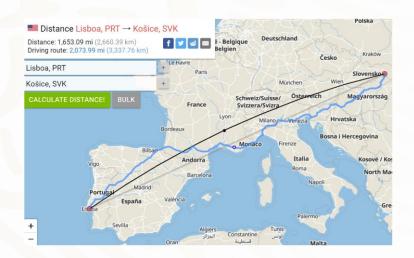
(Census 2020)

Surface Area 1,964,375 sq. km

Country costline 11,122 km long

(not counting the islands)

Border with the U.S.A. 3,152 km







Size of the Economy

In terms of GDP, in 2019 Mexico ranked 15th largest economy in the world, according to the World Bank. By 2030, it is forecast Mexico will occupy 9th place and 7th by 2050, surpassing countries like Japan, Germany and the United Kingdom.



HOUSEHOLD FINAL CONSUMPTION EXPENDITURE (2019)

#12

#2

In the world ranking

In Latin America

This indicates significant demand of goods and services by local consumers.



Why Mexico?

Mexican competitive advantages within USMCA (TMEC)



GDP

1.2 T

USD **15° Global** 2020



FDI

29.3 B

USD **18° Global** 2019



Graduates in engineering, Manufacturing fields

113,944

Persons per year



Unemployment

4.5%

Jan 2021



Exports

507 B

USD

19° Global

2019



World Rankings 2019





Rankings LATAM 2019







Access to Major Markets

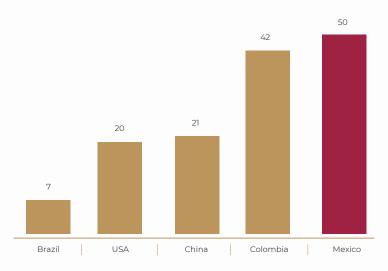
NETWORK OF FREE TRADE AGREEMENTS AND TRADE PROCEDURES

The free trade agreements signed with 50 nations make Mexico one of the most open countries to international trade in the world, with preferential access to over one billion potential consumers representing over 60% of global GDP.



FREE TRADE AGREEMENTS

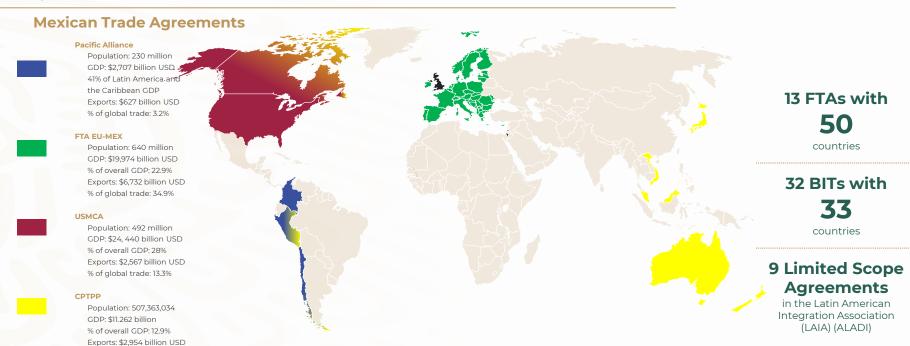
(number of countries)



*Includes Economic Partnership Agreement with Japan



Why Mexico?



Embassy of Mexico to the Czech Republic

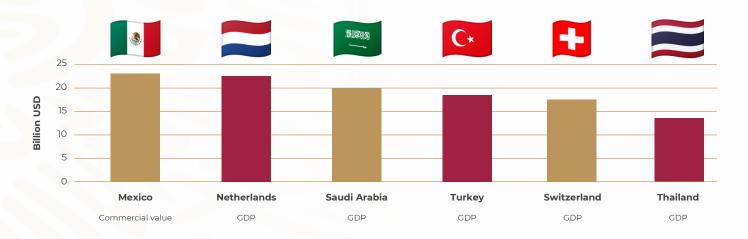
% of global trade: 15.4%



Export power

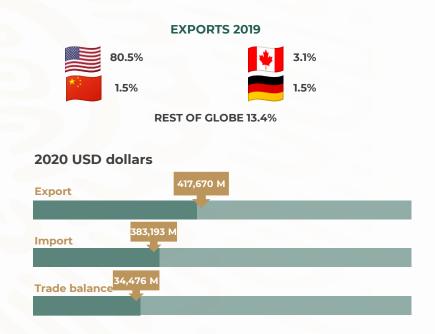
In 2019 Mexico exported 356 billion USD worth of manufactured products, ranked 10th place worldwide.

MEXICO'S TOTAL TRADE VALUE





Mexican international trade



SECTORS



1.7% 7.8 B USD

Agriculture



5.6% 26.6 B USD

Mineral fuels



25.7% 121.3 B USD

Vehicles



17.1% 81 B USD

Electrical Machinery



Export power

1.7 billion USD worth of goods cross the Mexican-US border daily, making it the border with the greatest volume and value of goods exchanged in the world.

MAIN DESTINATIONS OF MEXICAN EXPORTS

North America 358 Billion

US and Canada

Asia 10 Billion

China and Japan Europe

9

Billion

Germany and

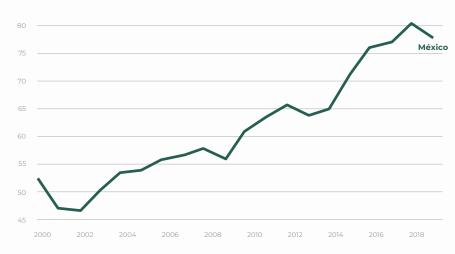
South America

7

Billion

Brazil and Colombia

WORLD BANK TRADE AS % OF GDP (2000-2019)





Access to Major Markets

INTERNAL MARKET AND USMCA REGION

In 2019 Mexico ranked 15th worldwide in terms of the size of its economy. The geostrategic location of the country and the implementation of the USMCA provide an excellent platform for sales from Mexico to the largest market in the world (regional GDP of 24,437 billion USD). The forecast for 2023 indicates that the size of the regional market will reach 28,557 billion USD, representing 25% of future global GDP.



Market size in the USMCA region, 2019 (billion dollars)

Country Region	Gross Domestic Product	Private consumption
USA	21,433	17,539
Canada	1,736	1,370
Mexico	1,268	967
North American Region	24,437	19,876



Access to Major Markets

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Market size in the European Union 2019 (billion USD)

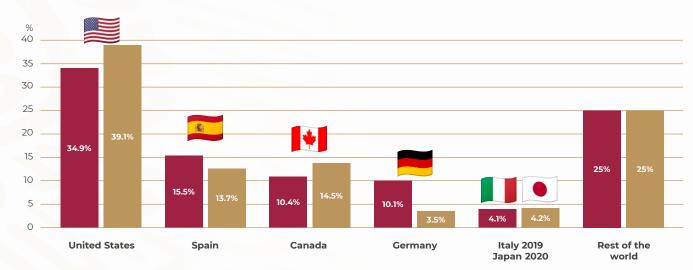
Country Region	Gross Domestic Product	Private consumption
GERMANY	3,861	2,8
FRANCE	2,717	2,09
ITALY	2,005	1,57
SPAIN	1,393	1,06
EU REGION	15,972	11,54



Attractive destination for foreign investment

FDI FLOWS BY COUNTRY OF ORIGIN

2019-2020



Source: Ministry of Economy

2020

2019



Foreign Direct Investment

MAIN RECIPIENT SECTORS OF FDI (1999-2020 3Q)

AGGREGATE AMOUNT USD MILLION

	SECTOR	AMOUNT	PERCENTAGE
1	Manufacturing Industry	290,653	48.3%
2	Financial Services	85,828	14.3%
3	Commercial Services	44,718	7.4%
4	Mining Industry	32,218	5.4%
5	IT	25,562	4.2%
6	Transport Industry	24,654	4.1%
7	Construction Industry	22,553	3.7%
8	Others	75,747	12.6%

MAJOR INVESTORS COUNTRIES (1999-2020 3Q)

USD MILLION

	COUNTRY	INVESTMENTS	PERCENTAGE
1	United States	281,790	46.8%
2	Spain	72,645	12.1%
3	Canada	44,899	7.5%
4	Japan	26,896	4.5%
5	Germany	26,464	4.4%
6	Netherlands	21,348	3.6%
7	Others	127,891	21.1%



Competitive Labor Costs

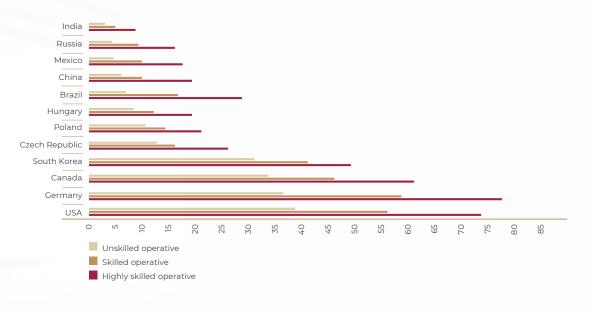
Mexico offers significant savings in labor costs compared to other investment choices in the Americas, Europe or Asia.

The graph shows an international comparison with selected countries.



UNITARY LABOR MANUFACTURING COSTS 2017

(Thousand USD per annum)



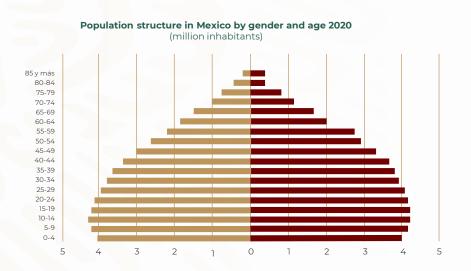


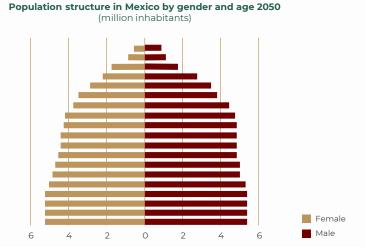
Population and Human Capital

DEMOGRAPHIC BONUS

Currently the working age population represents 66% of the total population. It is estimated that during the next two decades Mexico's working age population will be more than 80 million people and will continue to represent more than 60% of the population.

POPULATION STRUCTURE OF MEXICO, 2020 AND 2050







Strategic Location

Another advantage offered by the country is the **proximity of the main centers of world consumption.** This is significant as it allows companies to **respond faster to changes in the demand reducing inventory costs.**

Destination Citie	Countries of origin									
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	Germany	Brazil	China	Colombia	Korea	USA	India	Mexico	Poland	Turkey
New York	9.8	13.1	28.7	6.5	14.6	-	26.4	5.4	10.5	13.7
Los Angeles	22.2	19.9	15.9	8.4	27.7	-	25.8	3.7	23.1	25.2
Rotterdam	0.8	14.5	28.9	14.4	29.9	9.8	21.9	14.0	1.7	8.7
Yokohama	31.7	31.9	2.8	21.5	2.3	13.4	12.6	16.9	32.6	24.1
Shanghai	29.6	30.1	-	23.5	1.3	15.9	10.5	19.4	30.5	22.1



Infrastructure and Access to the United States

Mexico is well connected through 27,000 kilometers of railroads that connect the country with the United States to the north, Guatemala to the south, the Pacific Ocean to the west and the Atlantic Ocean to the east.

The country possesses numerous internal distribution terminals connected with the main seaports, which enables cost reductions and facilitates the entry and exit of goods.

In brief, Mexico has:



7/6

Operational airports

(12 domestic and 64 international airports).



117

Seaports

(49 coastal shipping ports and 68 international maritime ports).



27,000

KilometersOf railroads.



Thousand kilometers

Of roads.





Investment projects

In November 2019, Mexico's government announced a plan for the construction of 1,700 infrastructure projects. The projects are worth 43 billion US dollars collectively. 147 have been deemed essential to boosting the economy and scheduled to begin construction immediately.

The first set of projects is expected to increase employment, benefiting those who have not been favored by the economic spillover effects. They also look forward to support all zones of the country, including the disadvantaged areas.



Transport

42 roads 29 airports 8 railways









72

2021-2022

42

2023-2024

41











AUTOMOTIVE SECTOR IN MEXICO - COMPARATIVE FIGURES

Contraction: effects of global markets and semiconductors shortages due to COVID-19.

January – October (number of units)

INDICATOR	2019	2020	2021	Variation % 2019-2021
Sales	107,110	84,351	76,640	-28,4%
Production	319,737	347,906	257,813	-19,4%
Exportations	259,158	280,474	224,535	-13,4%





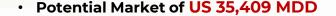


OPPORTUNITIES FOR MEXICO: USMCA AND AUTOMOTIVE SECTOR

Opportunities of FDI to local suppliers, mainly due to changes in the Rules of Origin:

1. Increase in regional content of vehicles (62.5% to 75%) and 3 auto parts categories (listed)

- 2. Required corporate purchasing percentages in the region of steel and aluminum
- **3. "Value of Labor Content" = Mandatory percentage** up to 40% of inputs from the **US and Canada that must be used** in the manufacture of vehicles and auto parts <u>Not related to the Labor Chapter</u>

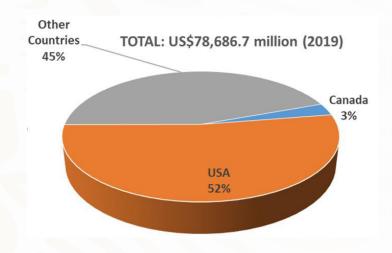






OPPORTUNITIES FOR MEXICO: USMCA AND AUTOMOTIVE SECTOR

Auto Parts with new Rules of Origin = It is estimated that Mexico imports **US \$ 35,409 MDD** of non-North American goods.



Potential Market for FDI in Mexico for development of auto parts suppliers especially from Europe and Asia for USA and/or Canada.



Aerospace Industry in Mexico





Attractiveness Ranking of the Aerospace Manufacturing





Economic units of the industry by size 2018

Total	137
Big	65
Medium	25
Small	20
Micro	27
Size	Number of units
	J J

85.4%

Mexican Exports

International trade Pilliane LISD 2019

Trade Balance	2
Imports	7.3
Exports	9.5
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INDUSTRY GDP 23,512 Millions of pesos

OF NATIONAL GDP 0.12%

OF MANUFACTURING GDP 0.8%



60,000 **Total Employment** 45.2%

Aerospace equipment manufacturing



2.8% CARG /2012-2018)

2018 149 Millions USD

1%

Manufacturing industries

2018



10 Universities with programs related to the aerospace industry

3 Aerospace research centers.

^{**}ATP: Advanced Technological Products.

^{*} Global value: Includes all activities related to the development, production, maintenance and support of airplanes and spacecraft. Source: INEGI / DENUE / SE / FEMIA, 2018.



Thank you!



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